# 2018 Results & UPC Switzerland Acquisition

28 February 2019



Summary 2018 Review Q4 Financials Outlook UPC Switzerland Acquisition Q&A



# Summary

Entering growth mode in 2018, after stabilization in 2017 – 5% higher dividends proposed

### **Olaf Swantee** CEO



### Summary

- **FY'18** confirms Sunrise's transformation into Switzerland's quality challenger
  - Growth investments paying off, leading to strong customer growth, market share gains, successful B2B transition, and organic adj. EBITDA growth
  - Amongst the world's leading mobile networks, with rating 'outstanding'
  - **5% dividend increase** proposed to AGM
- Q4 with strong trends
  - Continued adj. EBITDA growth and highest postpaid net adds since 2010
  - B2B turnaround on-track, with large customer wins including 'Axpo' and Federal Office ITT

- FY'19 guidance with revenue and adj. EBITDA growth
  - Cash flow volatility due to spectrum and landline access investments, as highlighted previously
  - **Dividend policy confirmed** with 4-6% dividend progression in 2019, supported by normalized eFCF and reduced leverage after tower disposal
- Acquisition of **UPC** Switzerland
  - Creating a **stronger** and more valuable Sunrise
  - Accretive to eFCF per share



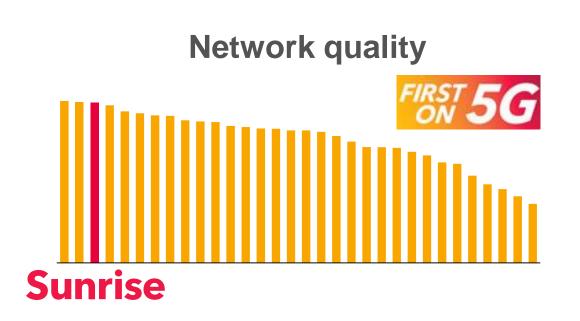
# 2018 Review

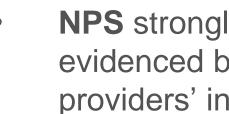
Growth investments driving market share gains and EBITDA growth

### **Olaf Swantee** CEO

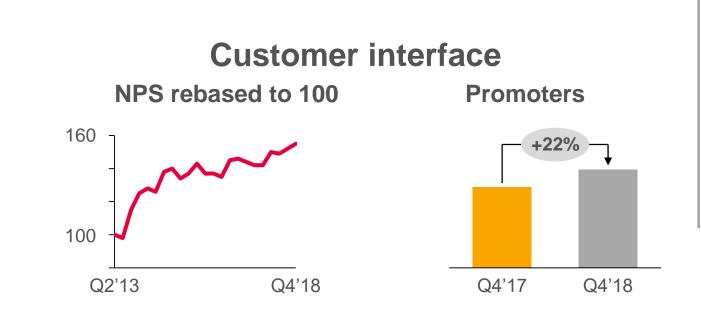
# **2018: Confirmed quality challenger** position by cont'd growth investments ...

- Outstanding mobile network with leading dropped call ratios, 43Mbit/s average experienced download speed, and 99.9%/96.0% LTE population/geographic coverage covering 64% YoY data growth
- Acquired 5G spectrum
- Landline access via FTTH, xDSL, and MBB





- **NPS** strongly up since introduction in 2013, evidenced by **No. 1** ranking of 'large providers' in BILANZ category 'Support' <sup>2</sup>) Ongoing shop refurbishment and opening of new shops, supporting lead in 'connect' mobile shop test <sup>3)</sup>
- Increasing **online** distribution channel share
- Improved brand KPIs including Top of Mind Awareness and Purchase Intention



#### 1 of the world's best mobile networks <sup>1)</sup>

<sup>1)</sup> Source: www.connect.de and P3 (see appendix), <sup>2)</sup> Source: BILANZ 09 2018; referring to residential results; average rating across Mobile Telephony, TV, and Internet Service Provider except for Salt which is Mobile Telephony only in ranking, <sup>3)</sup> Source: Connect 07 2018 <sup>4)</sup> NPS (net promoter score) based on touchpoints (e.g. shops, call centers); Promoters focus on customer service only

#### Improving NPS<sup>4</sup>

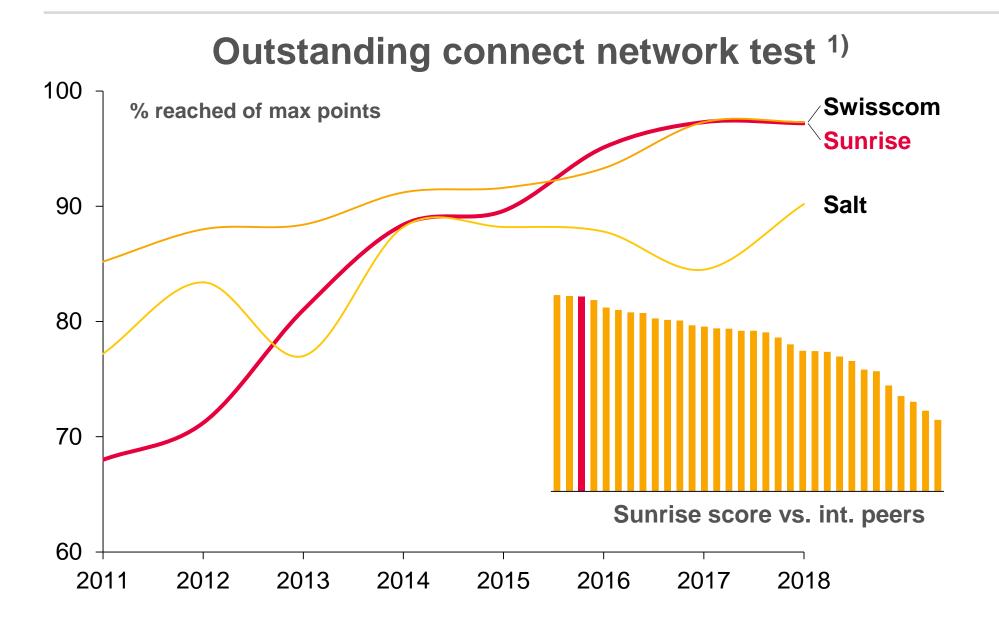
- FY'18 with **balanced** mobile tariff refresh and 'more for more' in internet; refresh of Sunrise Young tariff in Q4
- Sunrise amongst first European telcos with mobile services on new Apple and Samsung Watch
- Recent Apple collaborations: 'smartphone recycling' and 'lifestyle packs'
- **B2B** with Q4 launch of 'Unlimited Mobile Workplace' product strategy



#### **Drive convergence**



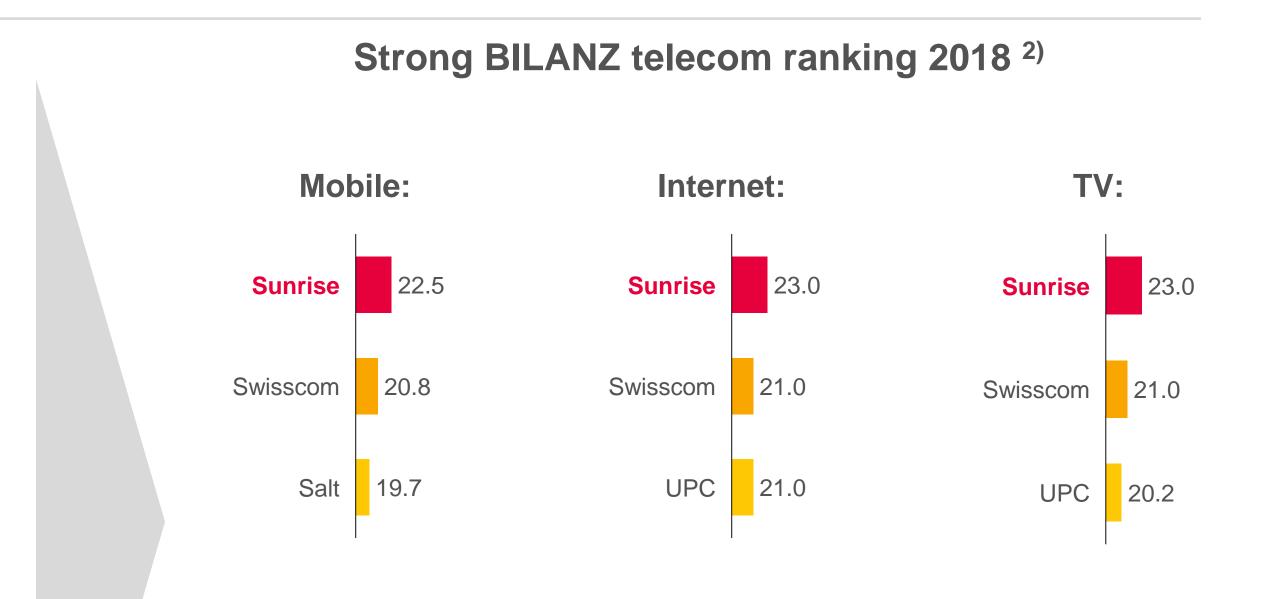
### enabling one of the world's best mobile networks



- Sunrise provides one of the world's best mobile networks with a rating 'outstanding' <sup>1)</sup> for the third year in a row
- Leading subcategory 'voice' again and the drive test overall
- **43% improvement** since 2011 supported by investments into network quality

<sup>1)</sup> Source: connect 3/2019; www.connect.de; Scores: Swisscom 973, Sunrise 972, Salt 902; Sunrise score vs. international peers see appendix

<sup>2)</sup> Residential results; Source: BILANZ 09 2018



- Sunrise was once more rated the **best universal provider** for mobile, internet, TV and landline voice in residential and SME categories
- 9k telecom users participated in independent annual survey published by magazine BILANZ





# ... driving market share gains in 2018

Mobile Postpaid net adds 2018<sup>1)</sup>



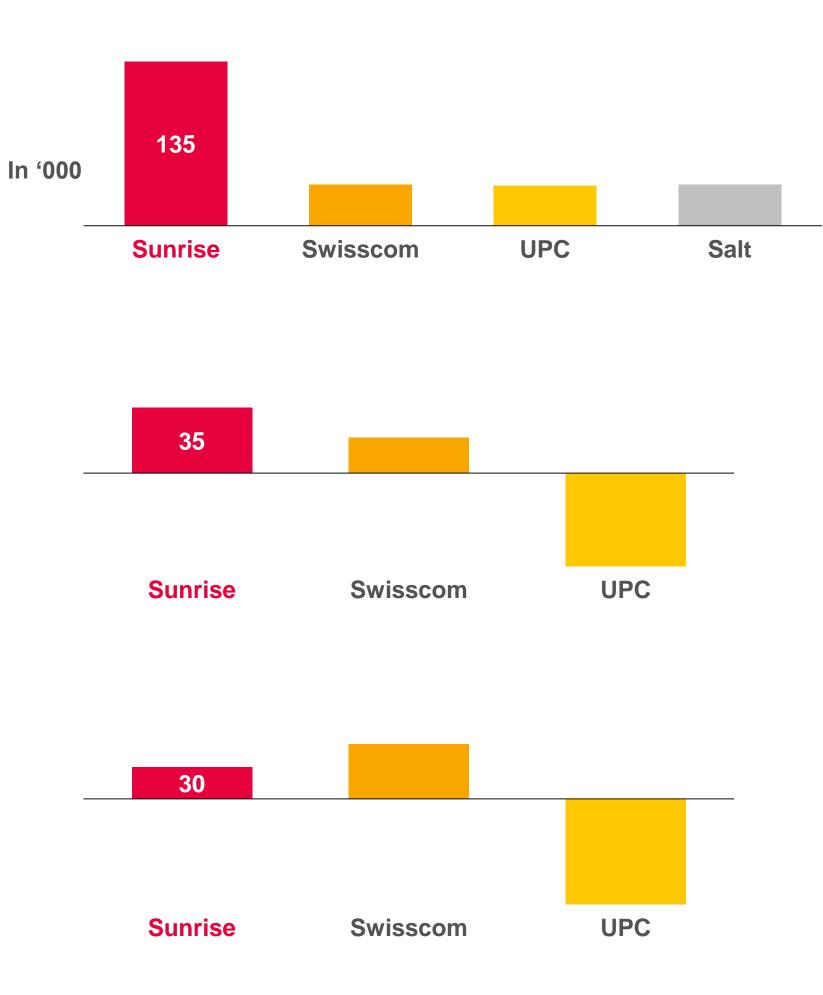
Internet net adds 2018<sup>1)</sup>



**TV net adds 2018**<sup>1)</sup>



<sup>1)</sup> Salt: no internet/ TV net adds published by Salt; Salt and UPC net adds are based on actuals (Q1-Q3) and estimate (Q4)





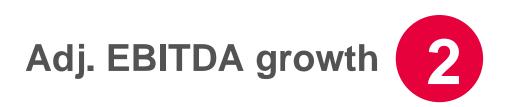


# Sunrise with EBITDA and dividend growth

Service revenue growth



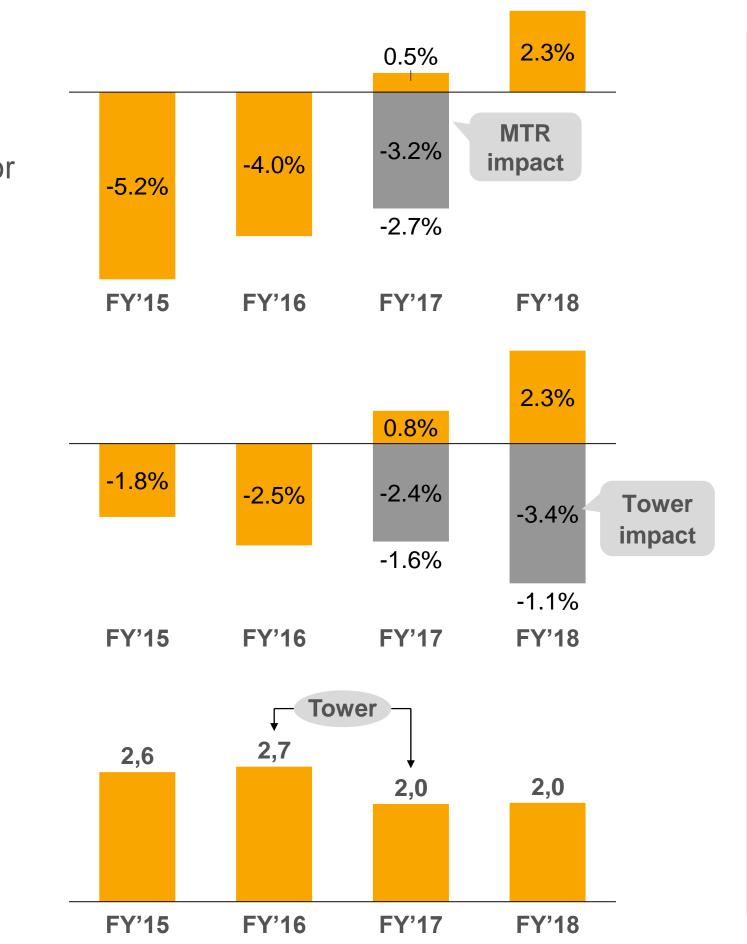
Strong B2B and customer **momentum** driven by growth investments, now able to over compensate for lower ARPUs



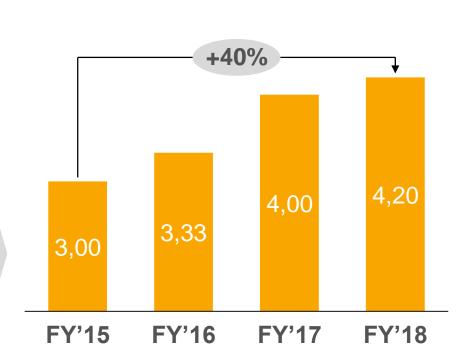
Reached organic **growth** with gross profit partly reinvested into key priorities



<sup>1)</sup> Recommended by the BoD to the AGM









# Q4 Financials

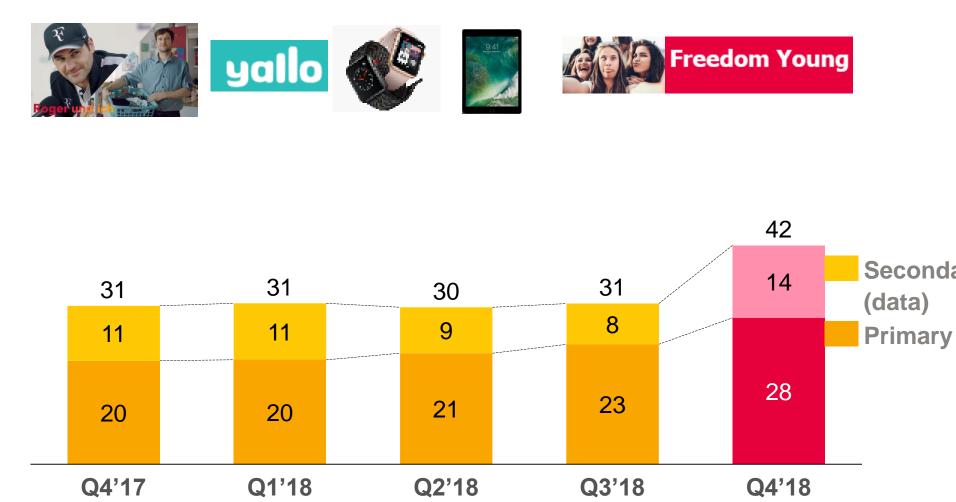
Adjusted EBITDA growth and highest postpaid net adds since 2010

### André Krause CFO

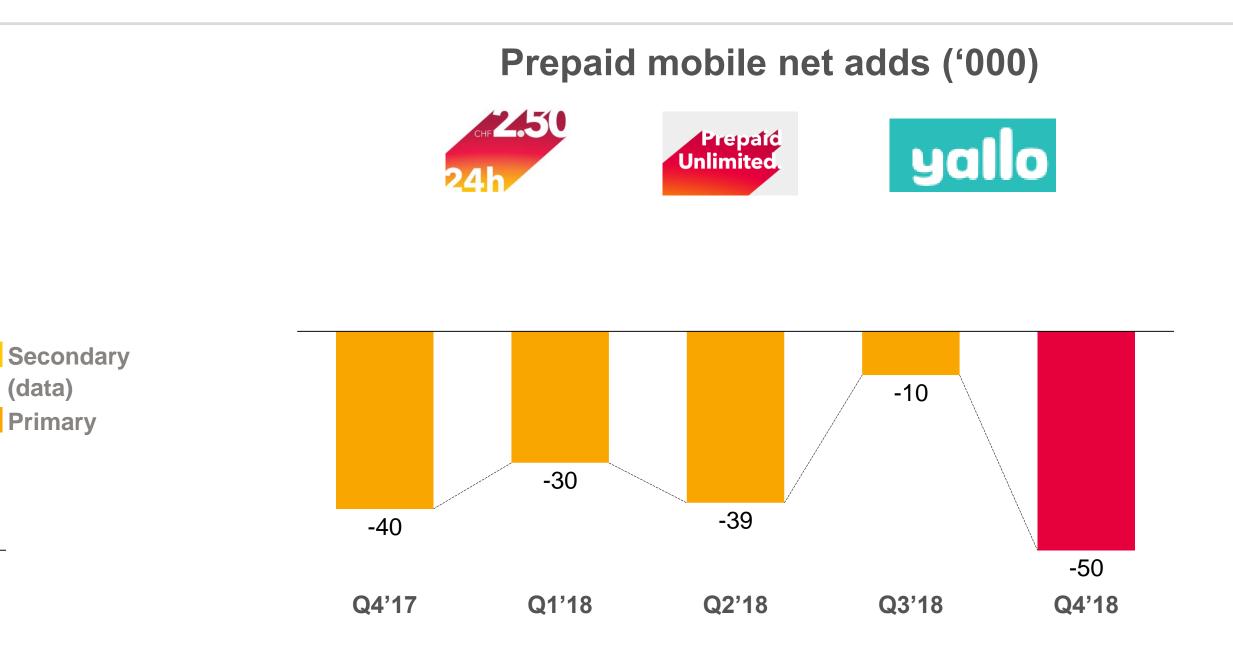


# Strongest postpaid net adds since 2010

#### Postpaid mobile net adds ('000)



- **Postpaid** with strongest net adds since 2010, leading to 1.73m total subscriptions (+8.5% YoY)
- Primary SIMs driven by all segments, strong network quality, broad product offering with attractive price performance ratio, diversified distribution channels, as well as increased commercial and promotional intensity
- Secondary data SIMs supported by demand for mobile broadband and Apple Watch



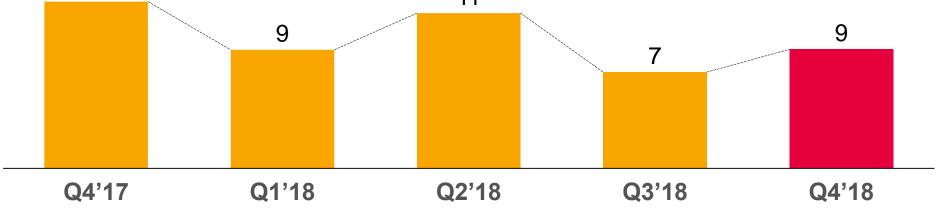
- **Prepaid** with ongoing pre- to postpaid migration, leading to 628k total subscriptions
- Q4 negatively impacted by seasonality as in previous years
- Sunrise brand solid; ethnic segment with pre- to postpaid migration and customer losses related to migration after reduction from two to one ethnic brand
- Focus on valuable customer in-take maintained



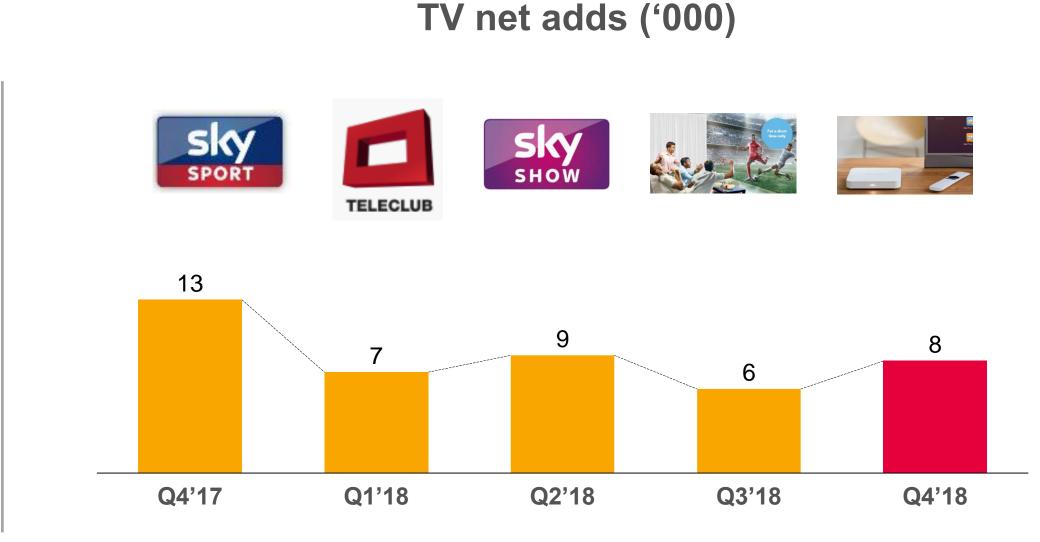
# Growing internet and TV customer base

#### Internet net adds ('000)





- Internet continues to grow customer base: Sunrise
   now has 457k internet subscriptions
- Q4 with attractive B2B internet customer wins and new 3P offering for customers below 30 years old
- ~53% of Q4 internet net adds on fiber; increased online distribution channel share
- Converged tariff 'Sunrise ONE' supported growth
- Focus on service excellence including hassle-free switching



- **TV with solid growth:** Sunrise now has 244k TV subscriptions
- Supported by attractive Sunrise TV offering and improved TV sports content with Sky and Teleclub
- 19% YoY increase in 4P billed customer base





### Financial Overview Q4 excl. IFRS 15<sup>1</sup>

#### Revenue (CHFm)

- Revenue down -4.6% due to hardware and hubbing (both low margin)
- Service revenue up +1.9% driven by customer run rate (+1.4% YoY), as latter was impacted by summer roaming promotions

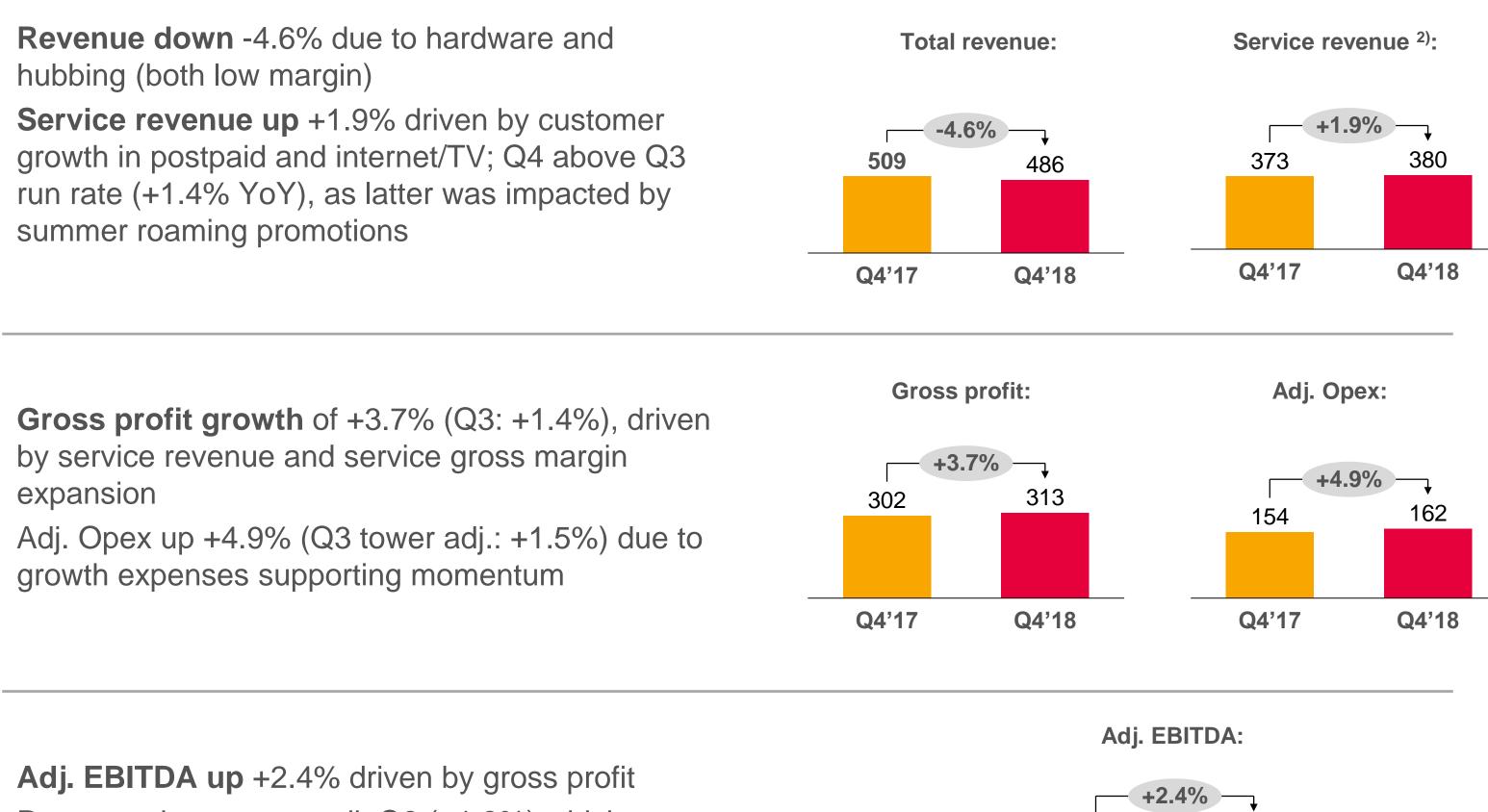
GP & adj. Opex (CHFm)

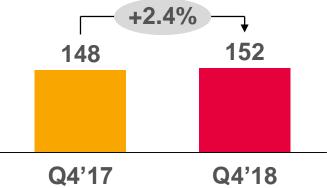
- by service revenue and service gross margin expansion
- Adj. Opex up +4.9% (Q3 tower adj.: +1.5%) due to growth expenses supporting momentum

- Adj. EBITDA up +2.4% driven by gross profit
- Run rate above tower adj. Q3 (+1.3%) which was affected by summer roaming promotions

Adj. EBITDA (CHFm)

<sup>2)</sup> Service revenue is total revenue excluding hubbing and mobile hardware revenue, which are low margin







# Outlook

Growing EBITDA and taking it to the next level with 5G

### **Olaf Swantee** CEO

### Sunrise 2019 outlook

#### 2018 achievements

- Market share gains confirmed Sunrise as the **quality** challenger; achieved balanced mobile tariff refresh despite competitive environment
- Amongst the world's leading mobile networks; first 5G trial networks launched
- Renewed **landline access** agreement with Swisscom; entered into LT agreements with utilities
- **B2B** transition on-track, including GP turnaround

# Financial

Operational

- B2B and customer momentum led to revenue and GP growth, after stabilization in 2017
- Accelerated organic EBITDA growth, supported by reinvestments into operational momentum
- Leverage remained stable; refinanced debt
- 5% **dividend** increase proposed to AGM

#### 2019 objectives

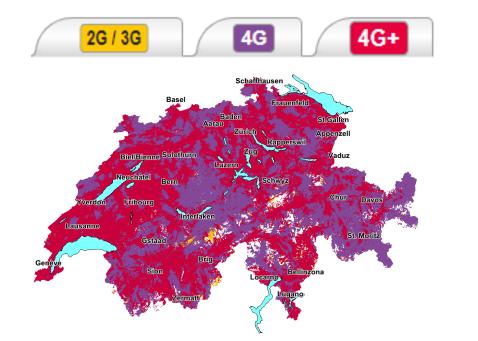
- Use acquired spectrum to roll out **5G**
- Further diversify landline access via **MBB**, which has attractive margins as on own network
- Innovate and invest into network and service quality, to become the most loved telco in the eyes of our customers
- Confirm **B2B** momentum, supported by refreshed product strategy and testimonials of recent wins
- Drive customer **momentum** by continued execution of 2018 achievements
- **Reinvest** GP and cost savings into operational momentum (commercial expenses, shops, B2B)
- Continue with EBITDA growth
- Spectrum and Swisscom landline access payments to create **eFCF volatility** in 2019



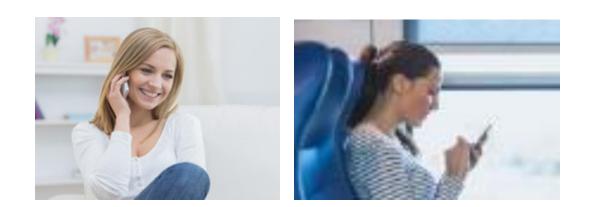


# Taking it to the next level with 5G

#### 4G leadership led to great momentum

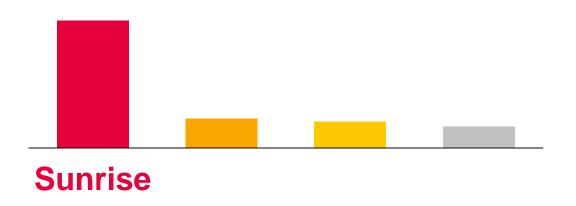


- **Record** breaking 96% 4G area coverage
- Solid base for 5G



- Success rate: VoLTE 99.9%, mobile internet 99.8%
- Download speed average >40 Mbit/s

#### Net adds 2018 postpaid



Solid market share growth

#### **Continue success story with 5G**



Enhanced MBB Capacity

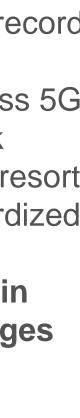


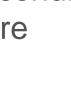
- **Dec 17:** speed record 5G demo
- Jun 18: 1st Swiss 5G trial live network
- Nov 18: 1st ski resort live with standardized 5G
- 31 Mar 19: 5G in **150 cities /villages**
- Gigabytes in second: 5G with ~6x more capacity
- **Fixed wireless** substitution outside FTTH areas (MBB)
- ... and 4K/3D video, virtual reality, smart industry, autonom. cars, ...

Massive IoT Connectivity

Low Latency **Ultra-High Reliability** 





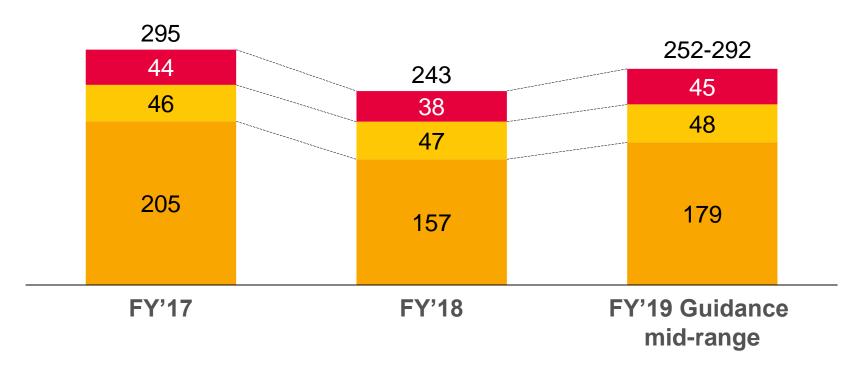




# 5G financial impact

### 2019 Capex driven by accelerated 5G roll-out

CHFm; Capex excl. spectrum and landline access <sup>1)</sup>



- **Customer growth** mainly related to B2B customer project investments and internet/TV growth triggering capitalization of routers/set-top boxes; **5G** MBB set-top boxes currently more expensive as not yet standardised
- Innovation & Development investments to drive innovation, digitalization, and process improvements
- Infrastructure includes Capex into 5G roll-out as well as into IT, shops and facility management

#### **5G monetization**

- Customer **momentum** driven by network leadership
- 5G smartphone customers will be charged an **extra fee**
- Mobile broadband (MBB) roll-out
- 5G to support refreshed **B2B** offering around unlimited mobile workplace
- 5G with more capacity and **efficiency**

#### Focus on 5G MBB

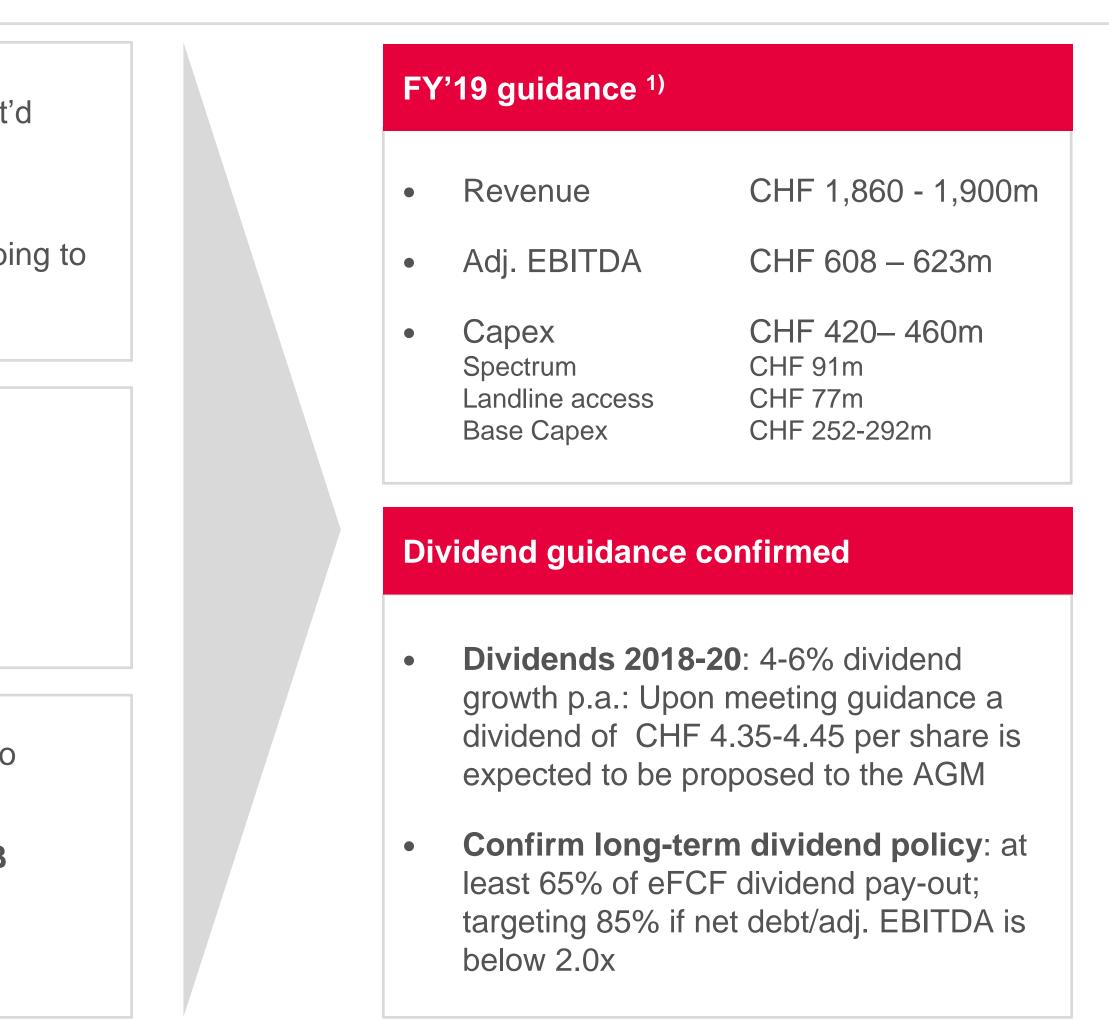
- MBB attractive for rural areas where no FTTH; while strategic focus will remain on landline access deals in urban areas
- MBB yields higher gross margin as on own network instead of wholesale access
- Expect low-single digit CHFm **EBITDA contribution** from 5G MBB in 2020 to double in 2021; offsetting short-term 5G investments over time



## **Financial outlook 2019**

Higher revenue	<ul> <li>Service revenue supported by B2B and cont'c customer momentum in mobile postpaid, internet, and TV</li> <li>Revenues of low-margin hardware and hubbin remain volatile</li> </ul>
Higher adj. EBITDA	<ul> <li>Use GP upside for growth investments</li> <li>While maintaining cost control</li> </ul>
Near-	• <b>Spectrum</b> and <b>landline access</b> payments to create eFCF volatility
term CF	• 5G roll-out to drive network quality and MBB
volatility	<ul> <li>2018-20 dividend guidance supported by normalized eFCF and reduced leverage</li> </ul>

<sup>1)</sup> Guidance is excluding IFRS 16 impact and including IFRS 15 impact, the latter is expected to have a low-single digit negative CHFm impact on adj. EBITDA YoY; Does not include extraordinary gain from sale of additional 133 towers to Swiss Towers AG in the range of CHF 20-25m in January 2019 (see IFRS report); Spectrum Capex includes CHF 2m additional capitalizable costs to obtain spectrum



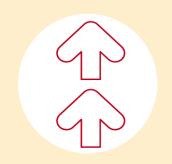


# UPC Switzerland Acquisition

Creating a stronger and more valuable Sunrise

### Olaf Swantee, CEO André Krause, CFO

# Transaction highlights Sunrise to acquire UPC Switzerland for CHF6.3 billion



Clear #2 player in mobile, TV, fixed broadband and fixed voice strengthening position as the leading converged challenger and true Swiss champion



Secures superior next generation fixed network infrastructure to drive enhanced customer experience and complements Sunrise's "5G for People strategy"

Significant potential value creation, with ~CHF2.8 billion (~85% cost & capex) NPV<sup>1)</sup> of estimated cost, capex and revenue synergies



Commitment to maintain prudent capital structure  $(2.7x^2)$  net debt / EBITDA post run-rate cost synergies) and progressive dividend policy with proposed DPS of CHF4.20 for 2018 and CHF4.35-4.45 for 2019, and annual 2018-20 growth rate of 4-6%<sup>3</sup>)

- <sup>1)</sup> Post integration costs
- <sup>2)</sup> Based on leverage as of Dec-18 post rights issue and adjusted for spectrum payment and run-rate cost synergies
- <sup>3)</sup> Before taking into account the bonus element of the rights issue



## **Compelling value enhancing in-market combination**

Reinforces Sunrise's position as the leading converged challenger	<ul> <li>Create a fully converged challenger nationwide with scale</li> <li>#2 player in mobile, TV, fixed broadband and fixed voice v competitively priced offers</li> <li>Increased combined customer base<sup>1</sup>: 1.8 million mobile p</li> </ul>
Secures superior next generation internet infrastructure	<ul> <li>Ownership of an advanced cable network, securing access infrastructure complementing Sunrise's leadership in 4G a</li> <li>Clear roadmap to 1Gbps speed via DOCSIS 3.1 upgrade</li> </ul>
Augments differentiated convergent offers for both B2C and B2B	<ul> <li>Strong TV offering underpinned by new UPCTV video plat</li> <li>Scale in B2B with ability to cross-sell mobile and fixed, de</li> </ul>
Demonstrable value creation from in-market cost & capex synergies	<ul> <li>In-market transaction giving good degree of visibility to sy</li> <li>Cost and capex synergies with run-rate of ~CHF190 millio</li> <li>Net present value: ~CHF2.4 billion<sup>3)</sup></li> </ul>
Significant potential for further growth	<ul> <li>Revenue synergies from acceleration of transformation ar</li> <li>Revenue synergies with run-rate of CHF45 million by the</li> <li>Net present value: ~CHF0.4 billion</li> </ul>
<b>Financially attractive transaction</b>	<ul> <li>Favourable multiple relative to precedent convergence trates</li> <li>CY2018A post synergies multiples<sup>4</sup>): 10.9x adj. OpFCI</li> <li>CY2018A pre synergies multiples: 16.1x adj. OpFCF<sup>5</sup>)</li> <li>Accretive to Sunrise's equity free cash flow per share from</li> <li>The returns from the Transaction are expected to exceed</li> </ul>

Source: Company information

<sup>1)</sup> As per Q3 2018

<sup>2)</sup> Excluding Partner Networks

<sup>3)</sup> Synergies expected to be fully phased-in by the third full year post completion. Total integration cost of approx. CHF140-150 million over the course of 3 full years following completion

<sup>4)</sup> Including run-rate cost and capex synergies and before integration costs

<sup>5)</sup> Adjusted as post central opex & capex allocations and other adjustments. Adj. OpFCF calculated as adj. EBITDA (as defined before) less recurring capex

le across all elements of the 4P bundle

e with the scale to drive innovation, invest in new services and pursue growth by providing innovative and

post-paid (~24% share), 1.2 million broadband (~30% share) and 1.4 million TV (~31% share) customers

ess to 2.3 million homes<sup>2)</sup> (~60% of Swiss households) on own high-quality next generation internet and 5G, and our FTTH partnerships (up to 10Gbps over time)

latform with enriched user experience and proprietary content delivering superior customer experience

synergies lion by the third full year post completion

and cross-selling to the combined customer base e fourth full year post completion

ransactions despite low Swiss interest and tax rates CF<sup>5)</sup> and 8.0x adj. EBITDA<sup>5)</sup>

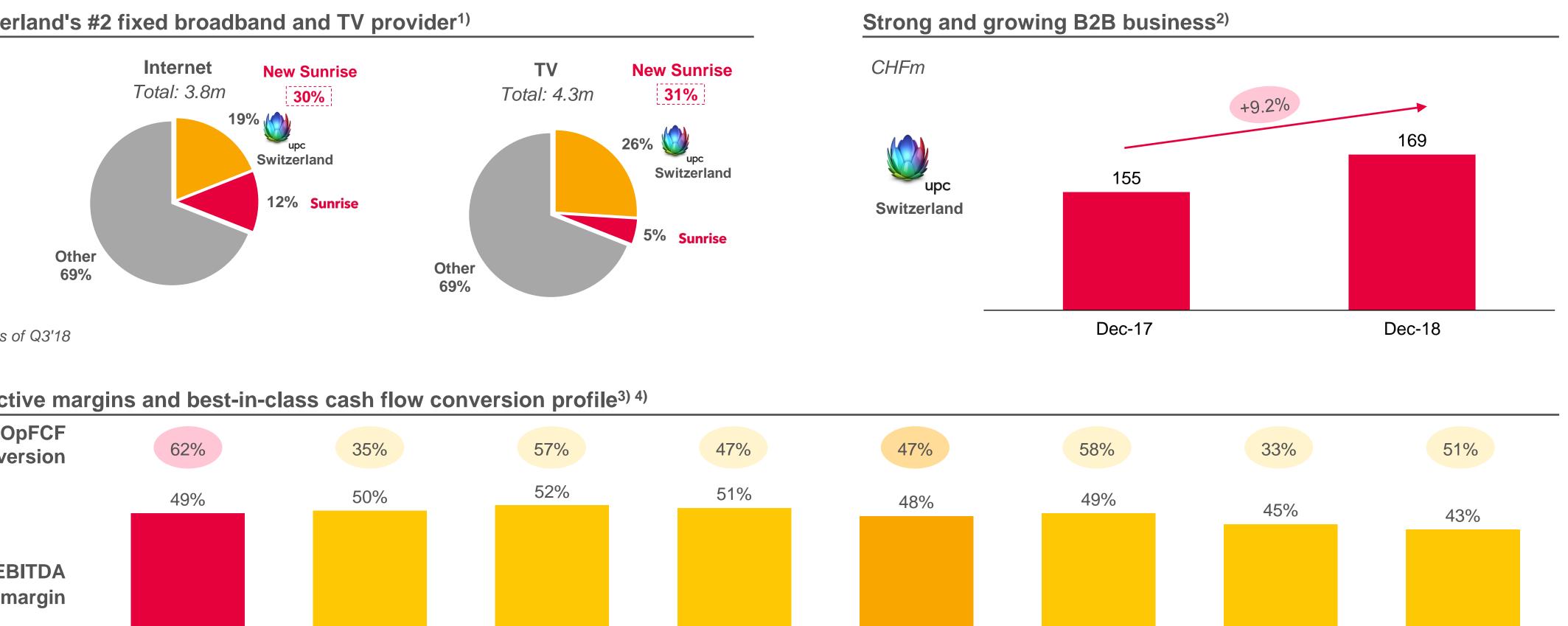
om the first year post completion<sup>4)</sup>

d the weighted average cost of capital of UPC Switzerland by the third full year from completion



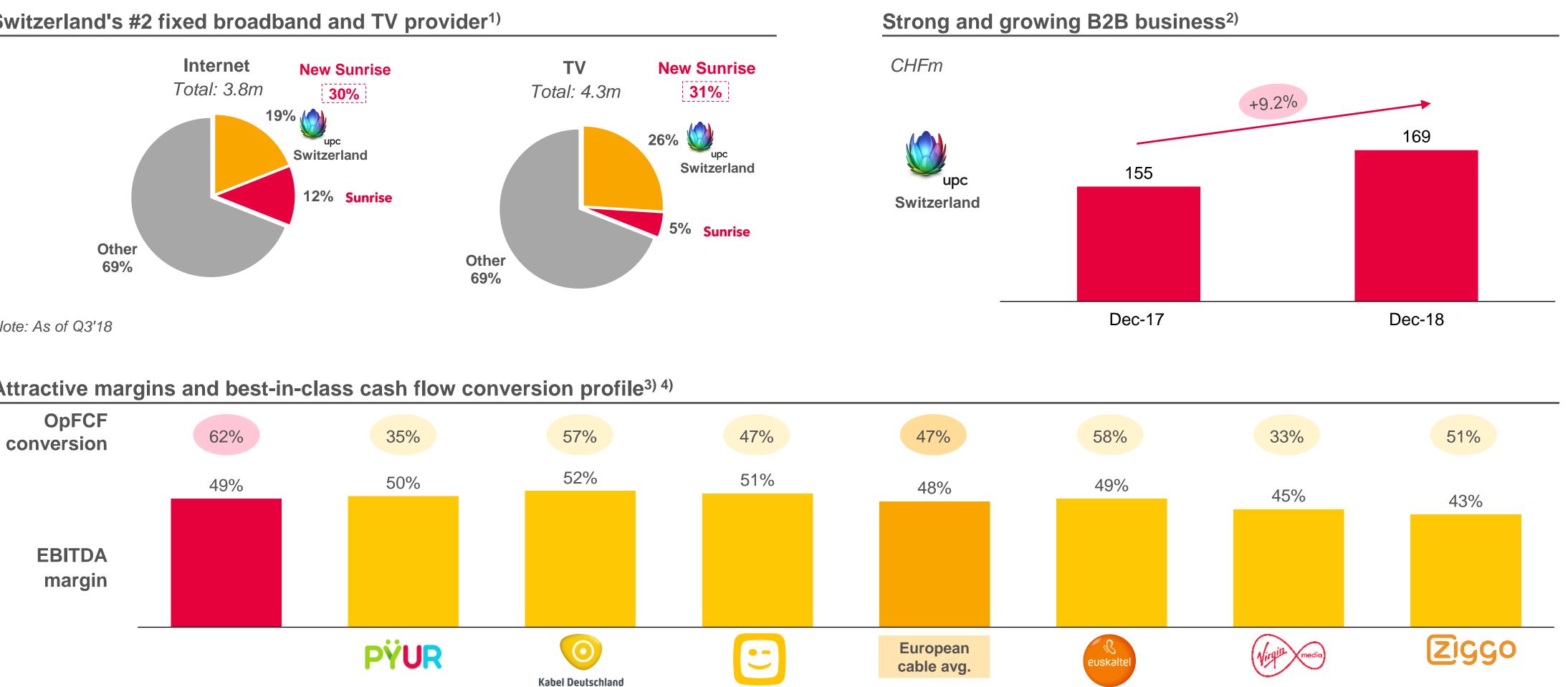
# UPC Switzerland — a strong 3P provider

#### Switzerland's #2 fixed broadband and TV provider<sup>1)</sup>



Note: As of Q3'18

#### Attractive margins and best-in-class cash flow conversion profile<sup>3) 4)</sup>



<sup>1)</sup> FTTH providers are not fully represented in the chart because no public information is available

<sup>2)</sup> Fixed B2B revenues (CHFm)

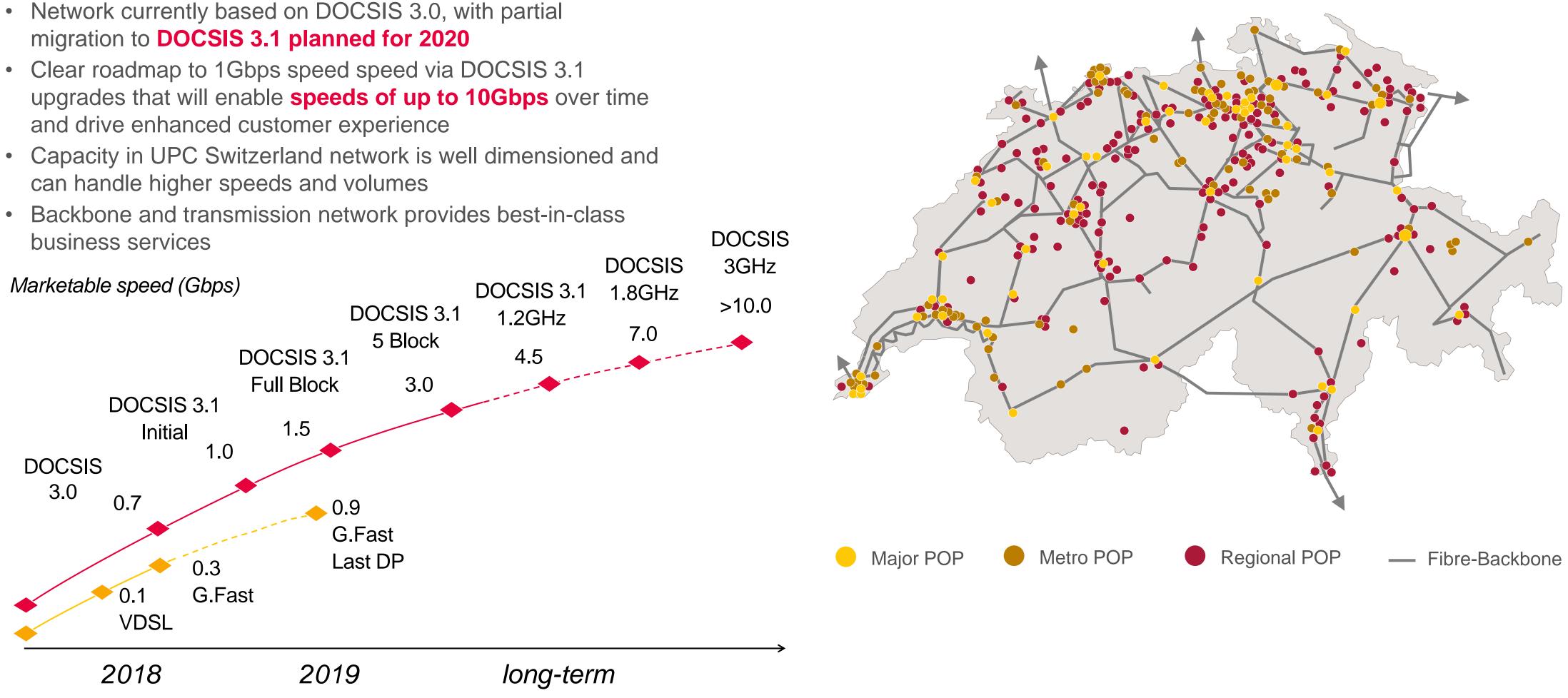
<sup>3)</sup> Based on Q318 LTM financials for Ziggo, Virgin Media, Euskatel, Telenet and PYUR (TeleColumbus). PYUR margin is based on normalised EBITDA as company reported. Kabel Deutschland financials based on latest available full year results as of Mar-18 <sup>4)</sup> UPC Switzerland EBITDA adjusted as post central opex & capex allocations and other adjustments. Adj. OpFCF calculated as adj. EBITDA (as defined before) less recurring capex. Virgin Media as reported OCF

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### **UPC** Switzerland — superior next generation network

#### **HFC** network

- migration to **DOCSIS 3.1 planned for 2020**
- upgrades that will enable speeds of up to 10Gbps over time and drive enhanced customer experience
- can handle higher speeds and volumes
- business services



**Outstanding backbone and transmission network** 

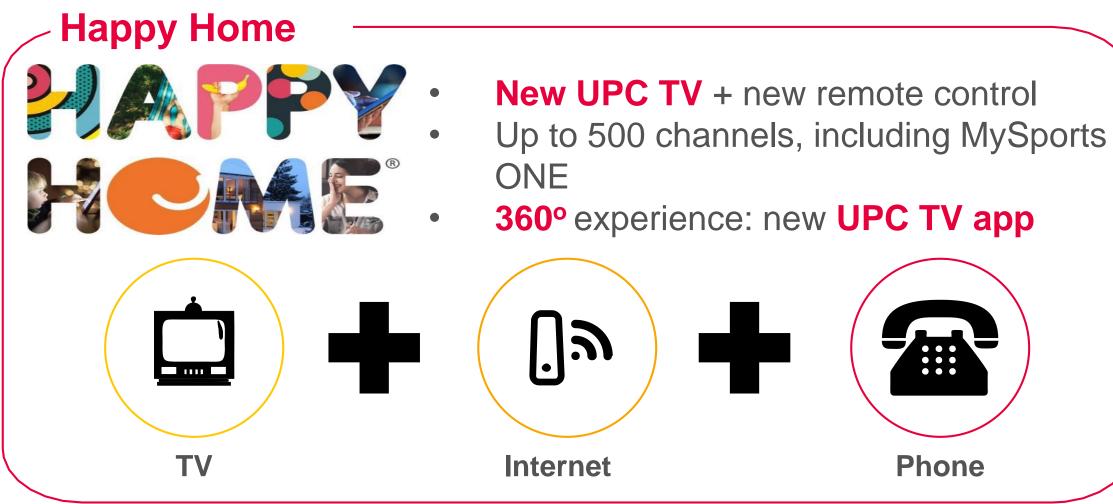




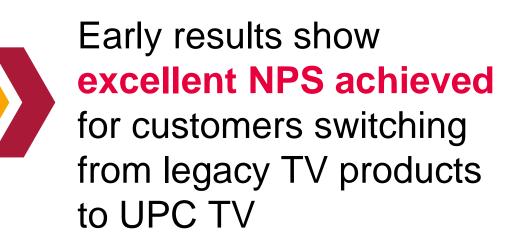
# **UPC Switzerland — leading entertainment offering**

New industry leading Video Platform – UPC TV:

- Launched in October 2018
- 4K box, cloud based
- Fast **zapping**, full trick play
- **Voice control** remote (incl. Swiss German)
- New **UPC TV app** with 360<sup>o</sup> experience industry leading, high scores in app stores
- Multi-room
- Fully loaded app store, including Netflix, Youtube, SKY, etc.
- Developing a software upgrade to Horizon platform to enable similar UI as new UPC Switzerland TV, rolling out over the course of 2019







**MySports** Cable offer



Best sports content available to all DTV Customers

Integrated in Happy Home Offer



All live matches and 24h sports channels

OTT offer



App version of MySportsPro, within the Sky Sports ОТТ Арр



# UPC Switzerland — strategic growth initiatives Comprehensive measures to improve current trajectory

		Strategy	Key initiativ
	Entertainment	Improve TV experience with new platform driving sales and retention	<ul> <li>Introducti and new MySports</li> </ul>
[] <i>"</i>	Connectivity	Extend speed-leadership	<ul> <li>Partial ro</li> <li>in areas v</li> <li>(WiFi sup</li> </ul>
	B2B	Accelerate existing B2B growth by scaling up sales force to address more SME clients	<ul> <li>Increment</li> </ul>
	Cross-sell and bundle with mobile	Cross-sell mobile and fixed into existing base	<ul> <li>Converge superior e</li> </ul>
	Digital transformation	Transform the company into a digital champion	<ul> <li>Revision and CVP</li> </ul>

#### ives

- ction of New UPC TV with significantly enhanced v features, including renewed UPC TV Go app and ts "One"
- oll-out of internet speeds up to 1Gbps in particular without fiber OLO and improved connect box periority)
- ental investments in FTE and systems for SMEs
- gent offers for B2B and B2C customers, delivering customer experience
- n of IT stacks, improvement of customer journeys P architectures

#### Outlook

- UPC Switzerland standalone pre-synergies financial trends expected to be negative in 2019 and decline by an amount broadly similar to the decline in 2018
- Thereafter, Sunrise expects the trajectory of UPC
   Switzerland to stabilize as operational initiatives, including the new advanced
   UPC TV video platform and convergent offerings, drive
   better commercial and financial performance
- Capex expected to increase slightly in 2019 as a result of the start and preparation of the rollout of DOCSIS 3.1 upgrades and UPC TV



### Sunrise **New Sunrise — the leading converged challenger**

#### New Sunrise (B2B and B2C)<sup>1)</sup> **TV**<sup>2</sup>) **Mobile Broadband** '000 SIMs (Post-paid) '000 RGUs '000 RGUs 1,872 146 1,370 1,172 1,726 1,101 716 456 269 Q4 2018 Q4 2018 Q4 2018 Sunrise standalone UPC Switzerland standalone

Source: Company information

<sup>1)</sup> UPC Switzerland B2B only includes SoHo segment

<sup>2)</sup> Assuming each B2B broadband customers also has TV

#### Ingredients to win



**Customer experience** leveraging our best offer mix of mobile, broadband, entertainment and service - personalized to the customer based on intelligent analytics



Creating **better value proposition** for Sunrise and UPC Switzerland customers leveraging the core strengths of each company



**Distribution scale** leveraging Sunrise's broad retail footprint to drive customer acquisition and superior customer care



Next generation fixed and mobile networks integrating own and third-party networks to deliver a simple and efficient access technology-agnostic platform



Leading Swiss company brand, standing out for trust and quality, supporting operational and commercial momentum



# New Sunrise — securing the broadest and deepest digital infrastructure in Switzerland

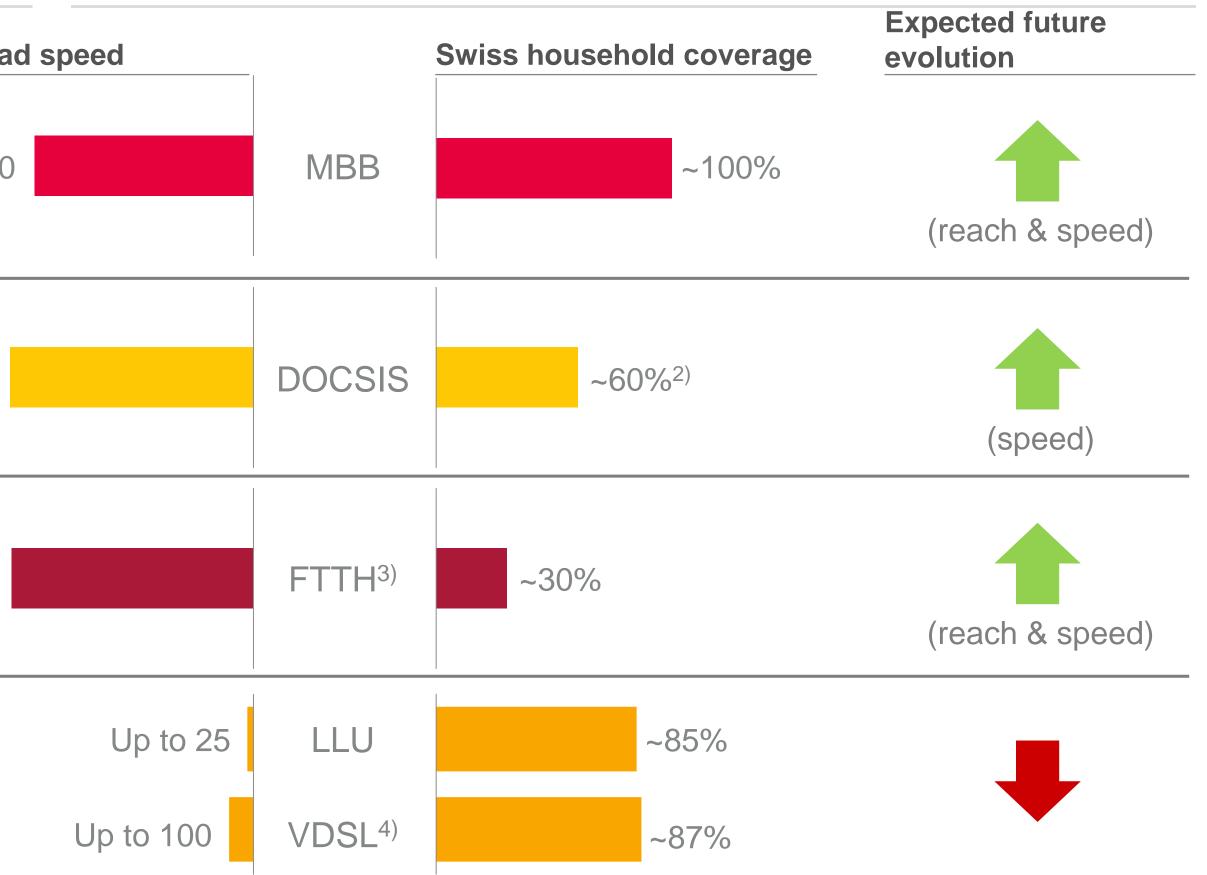
Technology	Sunrise access	Downloa
Mobile BB	<ul> <li>Own mobile network can be used for Mobile Broadband (MBB); 5G roll out to push use of MBB</li> </ul>	Mbit/s Up to 900
Cable / HFC	<ul> <li>Own infrastructure with DOCSIS 3.0/3.1</li> </ul>	Up to 1,000 <sup>1)</sup>
FTTH	<ul> <li>Access deal with Swisscom</li> <li>Long-term access agreements with utilities SFN, EWZ, SIG and IWB</li> </ul>	Up to 1,000
Copper / xDSL	<ul> <li>Own LLU with above 600 PoPs</li> <li>Access deal with Swisscom for xDSL</li> </ul>	

Sources: Company reporting, Swisscom, UPC, Salt, Suissedigital, Swiss federal statistic department <sup>1)</sup> Speed available with DOCSIS 3.1

<sup>2)</sup> Based on UPC Switzerland DOCSIS 3.0 coverage

<sup>3)</sup> Representing fiber, based on Swisscom reporting; the fiber network is typically co-built between Swisscom and local utilities in Switzerland

<sup>4)</sup> Including FTTH, FTTS/C-Vectoring, FTTC, and FTTS G.fast (allowing for speeds up to 500 Mbit/s); taking into account primary households and businesses; Swisscom xDSL with c.a. 98% coverage





# **New Sunrise — growing in B2B** Bringing together 2 proven and complementary B2B operators

**Challenges before acquisition** 

**Business** Mass Markets



Difficult to target as some customers are "disguised" as retail customers



Less scalable than large enterprise

**Medium** and Large Enterprise



Market dominated by Swisscom



Large players prefer integrated solutions ("one-stop" shop for all their needs)

**Opportunities from acquisition** 

for SoHo and SME companies

Leading integrated telecom provider







Focus on a **broader converged** portfolio



Wider and stronger routes to markets



Strengthen the **unlimited mobile** workplace portfolio



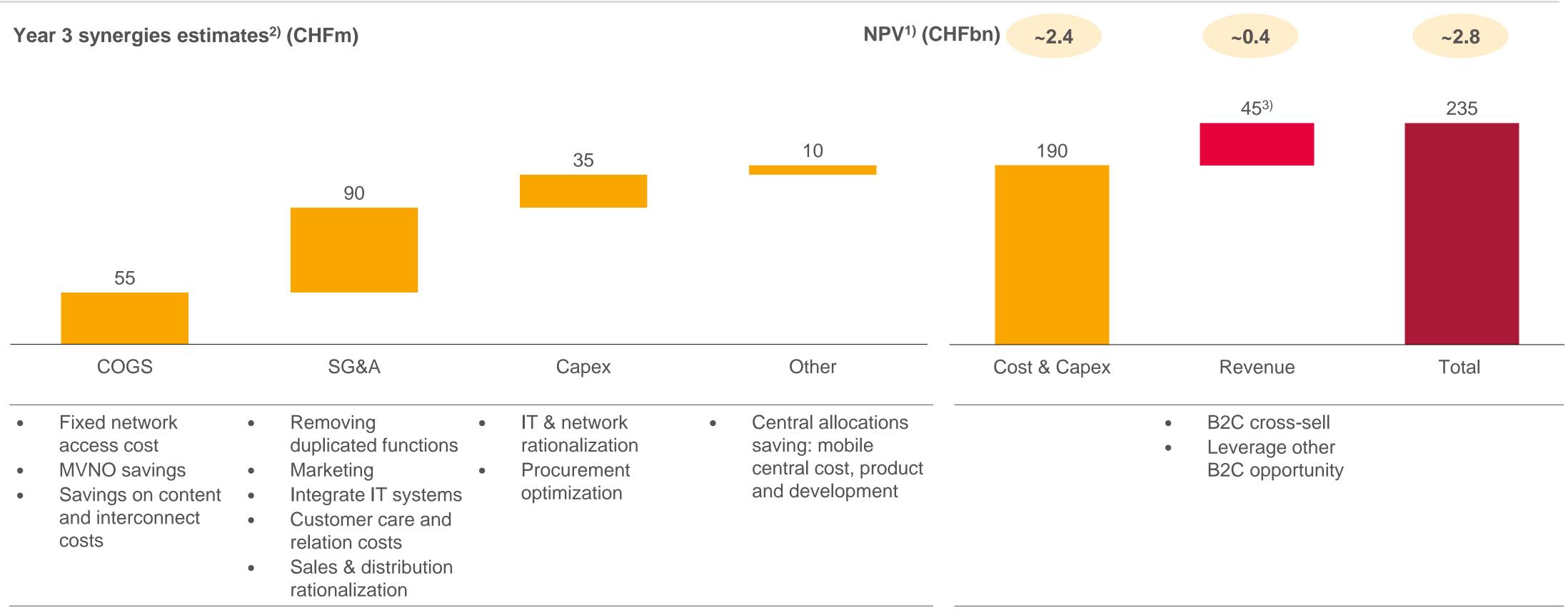
Leverage **field force** to get closer to customers



Increase **share of wallet** of existing customers



### **New Sunrise — significant value creation through cost** and revenue synergies with ~CHF2.8 billion NPV<sup>1)</sup>



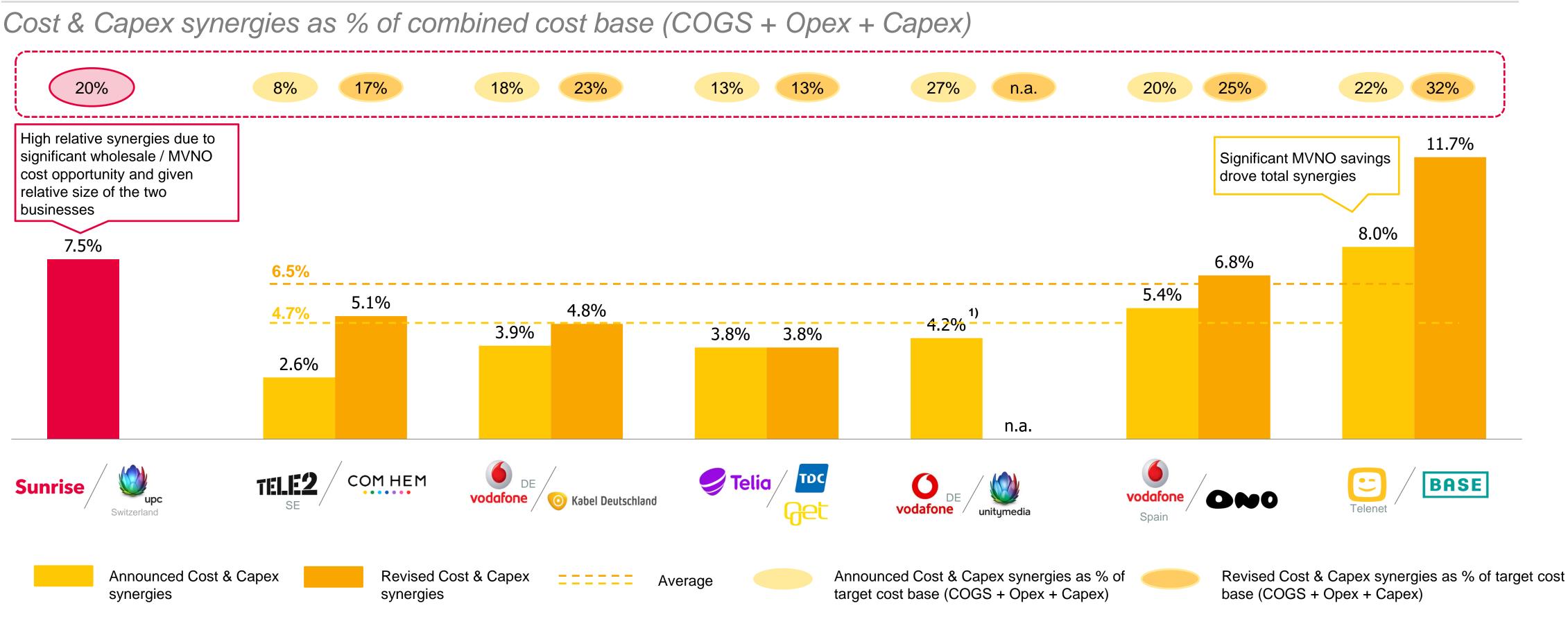
<sup>1)</sup> Post integration costs

<sup>2)</sup> Rounded numbers. Total integration costs of approx. CHF140-150 million over the course of 3 full years following completion, largely in the first 2 full years following completion <sup>3)</sup> Year 4 EBITDA-equivalent synergy estimate





### Synergy benchmarking UPC MVNO plus Sunrise fixed access provide large relative cost saving opportunity



Source: Company information

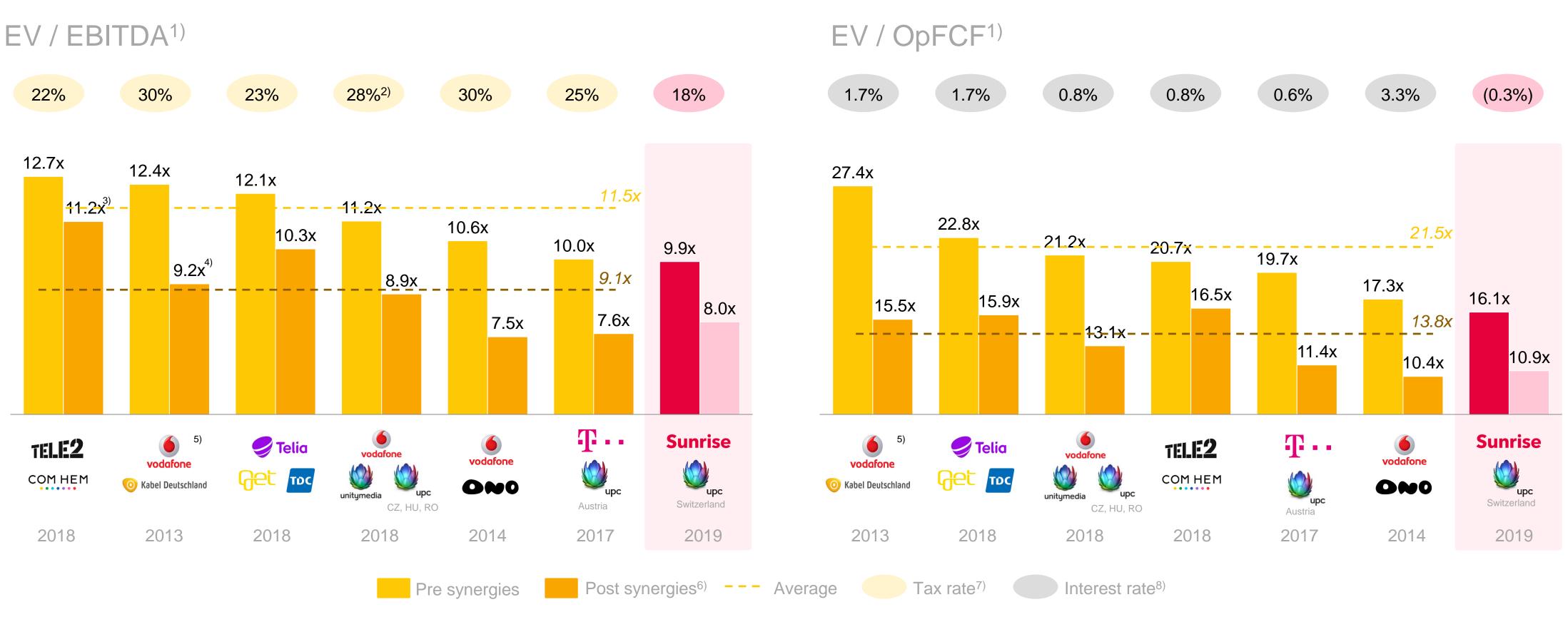
Note

1) Vodafone DE figures calendarized to Dec-17 for comparability with Unitymedia. Synergies, costs and capex generated outside of the German perimeter are excluded





### Attractive valuation compared to precedents Favourable multiples relative to precedent convergence transactions even more so when considering low Swiss interest and tax rates



Source: Company filings and public announcements

<sup>1)</sup> Based on publicly announced figures for last twelve months prior to announcement of transaction

<sup>2)</sup> Blended tax rate of Germany, Hungary, Romania and Czech Republic, weighted on respective EBITDA

<sup>3)</sup> Assuming SEK450m of Opex and Capex synergies split into 83% Opex and 17% Capex as per allocation from other precedent transactions

<sup>4)</sup> Assuming announced run-rate opex & capex synergies of EUR300m to be fully allocated to opex synergies

<sup>5)</sup> Based on fiscal year-end number as per Mar-13

- <sup>6)</sup> Post run-rate opex synergies for EV / EBITDA and cost & capex synergies for EV / OpFCF, excluding revenues synergies and integration costs
- <sup>7)</sup> As per KPMG annual tax survey for the respective countries and year of announcement

<sup>8)</sup> Based on prevailing local 10y government bond yields for the respective countries of the target at the time of announcement





## **Prudent combined leverage** @ ~2.7x post run-rate synergies<sup>1</sup>) Targeting investment grade leverage in the medium-term



### Prudent target capital structure supports existing progressive dividend policy (proposed DPS of CHF4.20 for 2018 and CHF4.35-4.45 for 2019, and annual 2018-20 growth rate of 4-6%<sup>4)</sup>)

<sup>1)</sup> Post synergies leverage as of Dec-18 based on net debt post rights issue and spectrum payment and FY18 combined adj. EBITDA (including run-rate cost synergies estimates) <sup>2)</sup> Defined as net debt / Adj. EBITDA LTM Dec-18

<sup>3)</sup> Including spectrum auction payment (H1'19) and transaction costs

<sup>4)</sup> Before taking into account the bonus element of the rights issue



## **Fully underwritten transaction funding** Combination of debt and equity to maintain prudent capital structure

Transaction EV	CHFbn
Enterprise Value	6.3
of which UPC Switzerland net debt contributed <sup>1)</sup>	3.6
of which cash payment to LGI	2.7

Weighted average cost of UPC debt contributed: ~3.8%<sup>2</sup>)

<sup>1)</sup> Relating to the outstanding senior secured notes issued by UPCB Finance IV Limited and UPCB Finance VII Limited and other debt-like items

<sup>2)</sup> Average of 4 years cost of debt

<sup>3)</sup> Estimated transaction cost less cash on balance sheet used

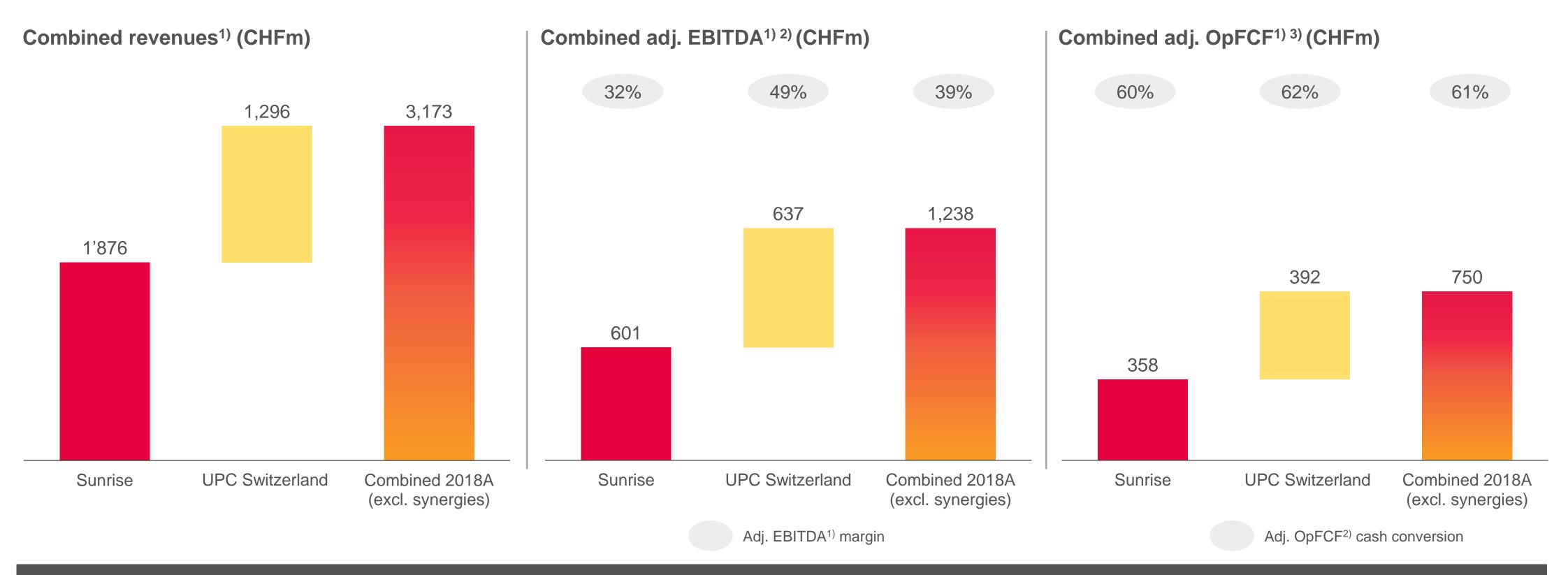
Fully Underwritten Rights Issue	CHFbn
Rights Issue	~4.1
of which cash payment to LGI	~2.7
of which debt paydown	~1.1
of which other <sup>3)</sup>	~0.2

#### **Rights issue key terms:**

- Underwritten at announcement
- Terms published around EGM (post regulatory approval)
- Joint Global Coordinators and Joint Bookrunners: Deutsche Bank and UBS
- Joint Bookrunner: Morgan Stanley



### Attractive combined financials<sup>1)</sup> Expected enhanced margins and cash flow generation support existing dividend policy and de-leveraging profile, and drive accretion from year 1



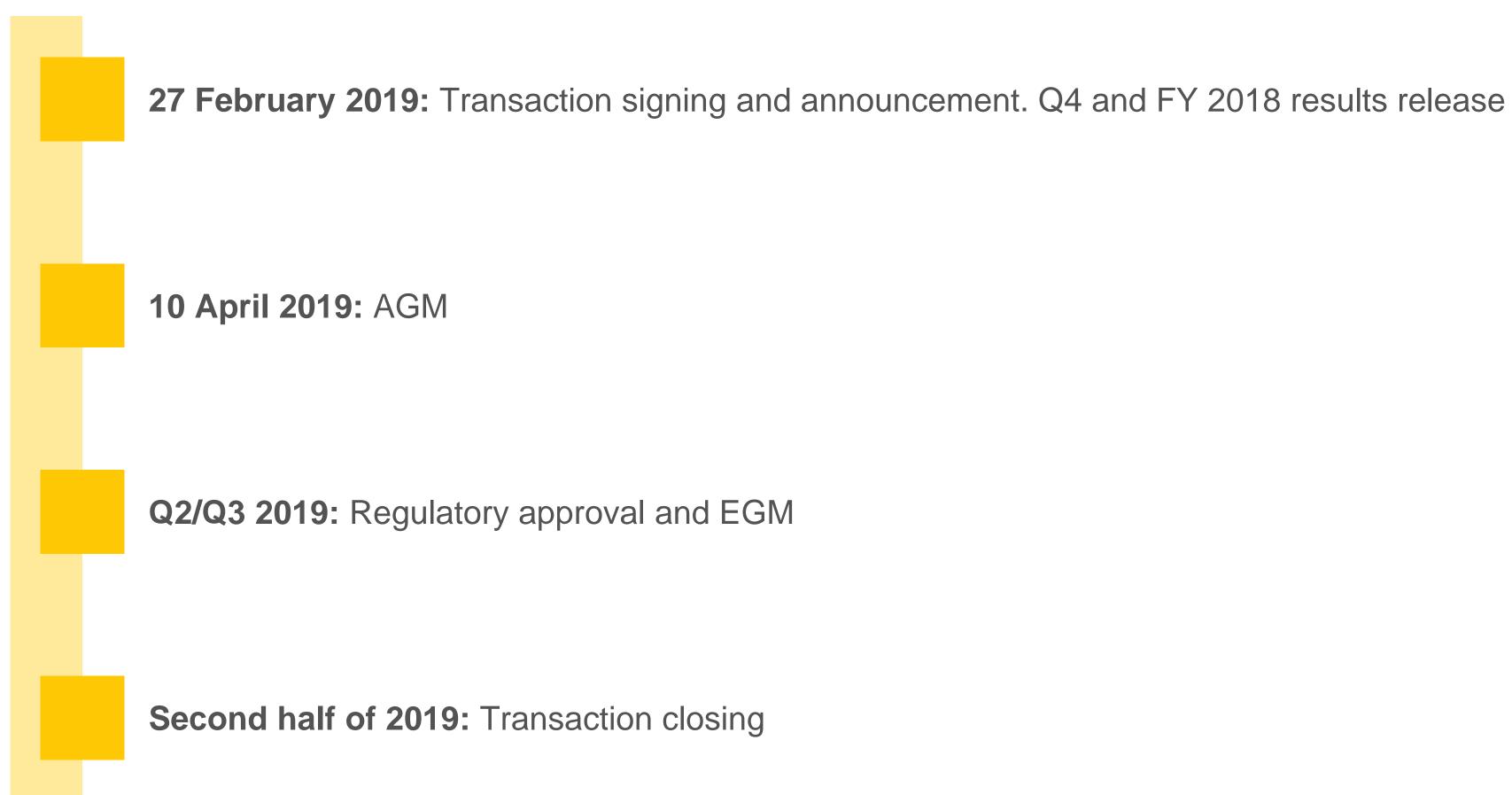
Note: Sunrise financials audited under IFRS standards: UPC Switzerland unaudited financials under US GAAP standards

- <sup>1)</sup> Aggregated figures not reflecting a common IFRS accounting framework
- <sup>2)</sup> Adjusted as post central opex & capex allocations and other adjustments
- <sup>3)</sup> Adj. OpFCF calculated as adj. EBITDA (as defined above) less recurring capex

Accretive to equity free cash flow per share post run-rate cost & capex synergies and before integration costs from first year post completion

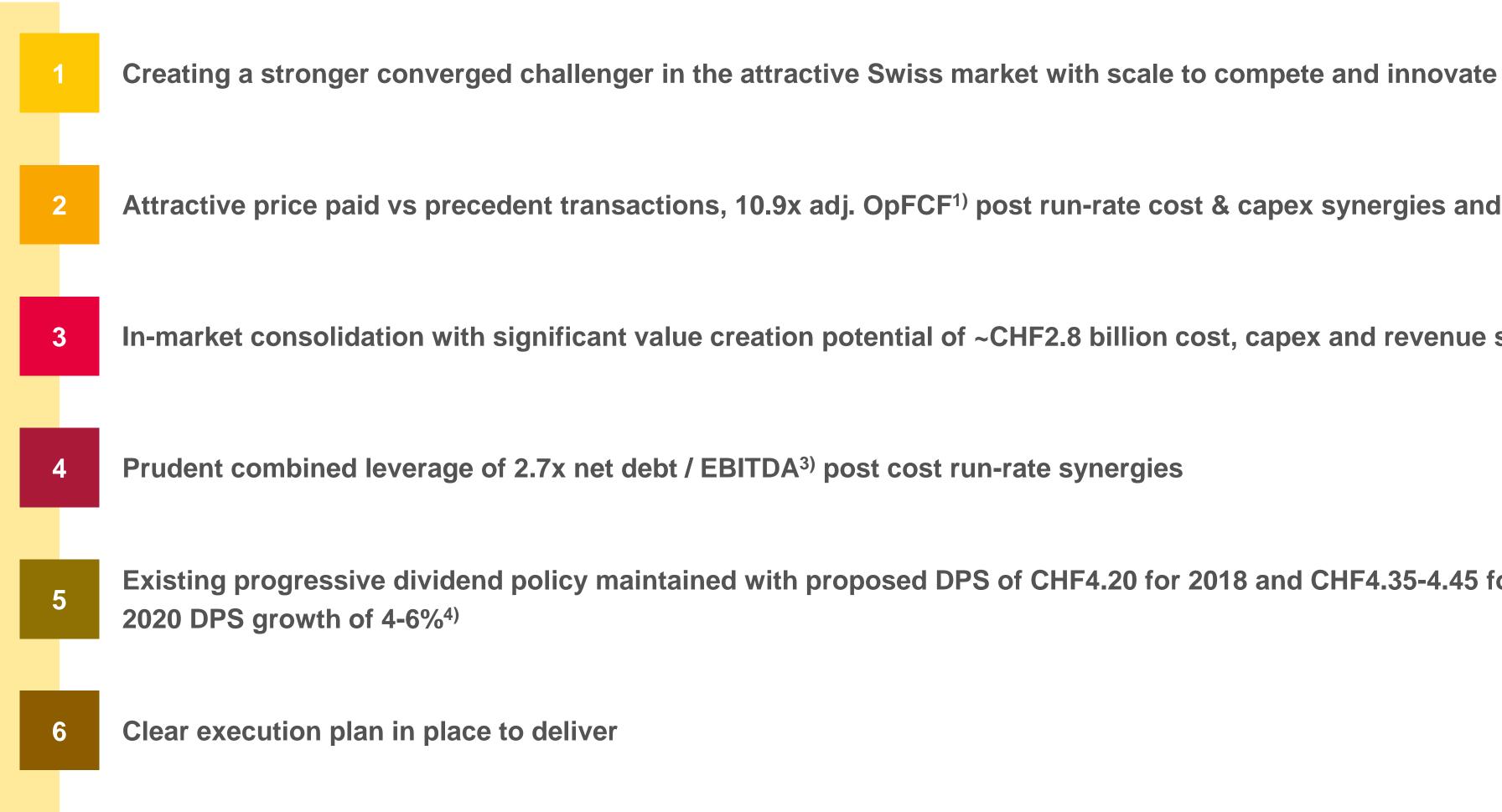


# Expected closing during the second half of 2019





# **Creating a stronger and more valuable Sunrise**



<sup>1)</sup> Adjusted as post central opex & capex allocations and other adjustments. Adj. OpFCF calculated as adj. EBITDA (as defined before) less recurring capex

<sup>2)</sup> Post integration costs

<sup>3)</sup> Based on leverage as of Dec-18, adjusted for spectrum payment and run-rate cost synergies

<sup>4)</sup> Before taking into account the bonus element of the rights issue

Attractive price paid vs precedent transactions, 10.9x adj. OpFCF<sup>1)</sup> post run-rate cost & capex synergies and before integration costs

In-market consolidation with significant value creation potential of ~CHF2.8 billion cost, capex and revenue synergies NPV<sup>2</sup>)

Existing progressive dividend policy maintained with proposed DPS of CHF4.20 for 2018 and CHF4.35-4.45 for 2019, and annual 2018-



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# Appendix



### **Implied valuation multiples reconciliation** UPC Switzerland financial metrics (2018)

CHFm

EV

OCF<sup>1)</sup>

EBITDA adjustments<sup>2)</sup>

Central opex allocations<sup>3)</sup>

Central capex allocations<sup>4)</sup>

Adj. EBITDA (post central allocations)

Central capex allocations<sup>4)</sup>

**Recurring capex** 

#### Adj. OpFCF

EV / '18A Adj. EBITDA

EV / '18A Adj. OpFCF

EV / '18A Adj. EBITDA (post run-rate synergies)

EV / '18A Adj. OpFCF (post run-rate synergies)

Note: UPC Switzerland unaudited financials under US GAAP standards

<sup>1)</sup> As per LGI reporting

<sup>2)</sup> As per Sunrise reporting

<sup>3)</sup> Excluding CHF3m of CEE management central allocation adjustment

<sup>4)</sup> Reclassified into opex under Sunrise reporting from capex under Liberty Global reporting

Sunrise reporting	Liberty Global reporting
6,300	6,300
732	732
(1)	-
(32)	(32)
(62)	
637	700
-	(62)
(245)	(245)
392	394
9.9x	9.0x
16.1x	16.0x
8.0x	7.4x
10.9x	10.8x



## **Overview of combined capital structure**

1,410 200	(910) (200)	-	2024								
	(200)	-									
	1,122	1,122	Jan-25								1'353
-	460	460	Jan-28								
-	603	603	Jan-27				1'122				
-	707	707	Jun-29								707
-	646	646	Jun-29			700					
1,610	2,428	4,038			RCF —	_ 200			603	460	
5	17	21								460	
1,615	2,445	4,059			TLB —	_ 500					646
200	-	200	2024								
€990	(990)	-		2019	2023	2024	2025	2026	2027	2028	2029
	1,610 5 1,615 200 €990	-460-603-707-6461,6102,4285171,6152,445200-€990(990)	- $460$ $460$ - $603$ $603$ - $707$ $707$ - $646$ $646$ 1,610 $2,428$ $4,038$ 5 $17$ $21$ 1,615 $2,445$ $4,059$ $200$ - $200$ €990(990)-	- $460$ $460$ $Jan-28$ - $603$ $603$ $Jan-27$ - $707$ $707$ $Jun-29$ - $646$ $646$ $Jun-29$ 1,610 $2,428$ $4,038$ $IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII$	-       460       460       Jan-28         -       603       603       Jan-27         -       707       707       Jun-29         -       646       646       Jun-29         -       646       646       Jun-29         1,610       2,428       4,038	$ 460$ $460$ $Jan-28$ $ 603$ $603$ $Jan-27$ $ 707$ $707$ $Jun-29$ $ 646$ $646$ $Jun-29$ $ 646$ $646$ $Jun-29$ $ 1,610$ $2,428$ $4,038$ $ 1,615$ $2,445$ $4,059$ $ 200$ $2024$ $\in 990$ $(990)$ $ 2024$	-460460Jan-28 $-$ 603603Jan-27 $-$ 707707Jun-29 $-$ 646646Jun-29 $1,610$ $2,428$ $4,038$ $RCF = 200$ $5$ 1721 $TLB = 500$ $200$ $ 2024$ $TLB = 500$ $200$ $ 2024$ $2019$ $$	-       460       Jan-28         -       603       603       Jan-27         -       707       707       Jun-29         -       646       646       Jun-29         1,610       2,428       4,038 $\mathbb{RCF} - \frac{200}{5}$ 5       17       21 $\mathbb{RCF} - \frac{500}{5}$ 200       -       200       2024 $\notin$ 990       (990)       -       2019        2023       2025	-       460       460       Jan-28         -       603       603       Jan-27         -       707       707       Jun-29         -       646       646       Jun-29         1,610       2,428       4,038 $RCF - 200$ 5       17       21 $TLB - 500$ 200       -       200       2024	-460460Jan-28 $-$ 603603Jan-27 $-$ 707707Jun-29 $-$ 646646Jun-29 $1,610$ 2,4284,038 $5$ 1721 $1,615$ 2,4454,059 $200$ $-$ 2024 $1,615$ 2,002024 $200$ $-$ 2024	-460460Jan-28-603603Jan-27-707707Jun-29-646646Jun-291,6102,4284,038517211,6152,4454,059200-2024 $0$ 990)-201202320202024

#### Weighted average cost of UPC debt contributed: ~3.8%<sup>2</sup>)

<sup>1)</sup> Total UPC Switzerland nominal debt of CHF3,538m (at swapped rates)

<sup>2)</sup> Average of 4 years cost of debt







## **Overview of combined financials**

Dec-18, CHFm	Sun
Revenue	1,8
% growth	1.2
Reported EBITDA (Sunrise) / OCF (UPC Switzerland) <sup>2)</sup>	60
EBITDA adjustments <sup>3)</sup>	(1
Central opex allocations <sup>4)</sup>	
Central capex allocations <sup>5)</sup>	
Adj. EBITDA (post central allocations)	60
% margin	32.
Total capex	(30
Capex adjustments <sup>6)</sup>	6
Recurring capex	(24
Adj. OpFCF	35
<i>% cash conversion</i> Note: Sunrise financials audited under IFRS standards; UPC Switzerland unaudited financials under US GAAP <sup>1)</sup> Aggregated figures not reflecting a common IFRS accounting framework <sup>2)</sup> As per LGI reporting <sup>3)</sup> As per Sunrise reporting	<b>59.</b> 9 standards

<sup>4)</sup> Excluding CHF3m of CEE management central allocation adjustment

<sup>5)</sup> Reclassified into opex under Sunrise reporting from capex under Liberty Global reporting

<sup>6)</sup> Adjusting for upfront investments in landline access at utilities

unrise	UPC Switzerland	Combined <sup>1)</sup>
1,876	1,296	3,173
1.2%	(3.7%)	(0.9%)
602	732	1,335
(1)	(1)	(3)
-	(32)	(32)
-	(62)	(62)
601	637	1,238
32.0%	49.1%	39.0%
(303)	(245)	(548)
60	-	60
(243)	(245)	(488)
358	392	750
<b>59.6%</b> rds	61.6%	60.6%



# Sunrise and UPC Switzerland adj. eFCF

Dec-18, CHFm	Sunrise	<b>UPC Switzerland</b>
EBITDA <sup>1)</sup>	601	637
Change in NWC	(49)	n/a
Capex	(303)	(245)
Cash tax	(50)	n/a
Cash interest	(30)	n/a
Other financing activities	(21)	n/a
Adj. eFCF <sup>1)</sup>	148	n/a

Note: Sunrise financials audited under IFRS standards; UPC Switzerland unaudited financials under US GAAP standards Source: Company information

<sup>1)</sup> Based on adj. EBITDA (post central allocations)

<sup>2)</sup> 4 years following completion

<sup>3)</sup> 5 years following completion

<sup>4)</sup> Average of 4 years cost of debt

#### **Comments**

- ~CHF155m run-rate<sup>2)</sup> cost synergy impact; ~CHF45m run-rate<sup>3)</sup> EBITDA-equivalent impact of revenue synergies
- ~CHF35m run-rate<sup>2)</sup> capex synergy impact
- Weighted average cost of CHF3.6 billion UPC debt contributed: ~3.8%<sup>4</sup>)
- Integration costs of CHF140-150 million over the course of 3 full years following completion

Sunrise expects that the standalone, pre-synergies financial trends of UPC Switzerland will be negative in 2019 and decline by an amount broadly similar to the decline in 2018



# **UPC Switzerland key financials**

#### Subscribers/RGUs (000s)<sup>1)</sup>

Data

Telephony

Total video

o/w basic video

o/w enhanced video

Mobile

#### Other operating data

Cable/fixed line customer relationships (000s)

#### Financials (excl. central allocations as reported) (CHFm)

Revenues

OCF

Margin

Capex (incl. intangibles)

OpFCF<sup>2)</sup>

Cash conversion

Sources: Company information

<sup>1)</sup> All subscribers/RGUs metrics exclude SoHo segment

<sup>2)</sup> OpFCF calculated as OCF minus capex

2018				
1Q 18	2Q 18	3Q 18	4Q 18	FY18
727	714	701	688	688
530	525	519	514	514
1,159	1,124	1,104	1,073	1,073
490	464	452	432	432
669	660	651	640	640
122	129	138	146	146
1,206	1,168	1,148	1,116	1,116
327	327	318	324	1,296
177	186	188	181	732
54.1%	56.9%	59.1%	56.0%	56.5%
50	52	59	84	245
127	135	129	97	488
71.7%	72.3%	68.8%	53.5%	66.6%





# Have a sunny day



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